



Minutes of the North Wales Regional Partnership Board Meeting

08 July 2022

9:00 am to 11:15 pm

Via Zoom

Present:	Mary Wimbury (Chair), Alwyn Jones, Alison Kemp, Andrea Hughes, Ann Woods, Catrin Roberts, Chris Stockport, Cllr Elen Heaton, Cllr Dilwyn Morgan, Cllr Alun Roberts (attended until 10:30 am), Cllr John Pritchard (attended until 10:30 am), Cllr Liz Roberts, David Soley (in attendance for Nicola Stubbins), Estelle Hitchon, Fôn Roberts, Helen Corcoran, Jane Davies (in attendance for Neil Ayling), Jenny Williams, Meinir Williams-Jones, Morwena Edwards (attended until 10:50), Shan Lloyd Williams, Sian Tomos, Teresa Owen, Trudy Ellis
Apologies:	Cllr Christine Jones, Dave Hughes, Dr Lowri Brown, Delyth Lloyd-Williams, Ffion Johnstone, Iwan Davies, Jo Whitehead, Lucy Reid, Neil Ayling, Nicola Stubbins, Ricki Owen, Sam Parry
In attendance:	Sarah Bartlett, North Wales Regional Innovation Coordination Hub Manager Jo Flannery, BCUHB Interim Deputy Director of Primary Care

1 Welcome, introductions and apologies

The chair welcomed everyone to the meeting and apologies were noted as above.

The chair formally thanked Morwena Edwards, who will be leaving her post in Gwynedd Council at the end of July, for her significant contribution to the NWRPB and wished her well for the future.

2 Appointment of Vice Chair

Following the recent local elections and the subsequent changes to the RPB membership, CR clarified the process of electing a vice-chair for LA membership:

- LA membership nominations are requested by 18.7.22, for a vice-chair for a term of 8 months (August 22– March 23), to take on the role of chair from April 2023 for a period of 2 years.

- If only one nomination is received, this will be announced via e-mail by the Chair and the nominee will become Vice Chair.
- If there is more than one nomination, members of the NWRPB will be asked to partake in a ballot, which will take place between 20 – 22 July 2022. The outcome of the ballot will be announced via e-mail by the chair.
- The Vice Chair will commence their duties at the September NWRPB meeting.
- Discussion around nominating a second vice-chair will be included in the workshop planning September/October.

Actions

- Include discussion around nomination of vice-chair on the agenda – RW

3 Planning workshop

Unfortunately, due to Covid, today's meeting is being conducted virtually and the planned workshop will be scheduled in September and or October meeting(s).

The workshop will provide an opportunity to explore key aspects of the RPB:

- NWRPB Terms of Reference,
- NWRPB vision,
- Explore urgent and longer term strategic issues and
- NWRPB priorities to start the process of developing the Regional Area Plan, which will be informed from the outcomes and results from the PNA and MSR, taking into account the wider strategic priorities from across all partner organisations and the consideration of national policy initiatives.

In order to plan ahead for the workshop exercise, a summary of all key strategies to be taken into consideration will be circulated to RPB members to review and feedback, to draw a summary of the key messages, and form the basis to the workshop activity.

Actions

- Workshop planning to be circulated – CR

4 Key Messages from PNA/MSR

The board received an in-depth presentation from SB on the approach taken to complete the PNA/MSR, and the key messages in preparation to the autumn workshop.

The exercise, carried out every 5 years, took an engagement led approach, starting with topics important to people and the data available, the findings from consultations and engagement with young people. To attain further insight from those who commission, provide and use the service, the report was coproduced, rather than a single author approach presenting the data.

Due to time constraints and capacity due to Covid pressures, the work focused on meeting the WG deadline of 1.4.2022. The document will be regularly updated in the next phase of the project to include the 2021 census data, the results of which is starting to be released.

The PNA studied the following population groups, and incorporated a number of cross cutting themes and priorities to address each group:

- Children and young people – the priorities for the Children’s group will be undertaken by the NWRPB children’s sub-group
- Older people – further information on OP can be found in the MSR
- Health, physical impairment and sensory loss
- Learning disabilities
- Autism
- Mental health (adults)
- Unpaid carers
- Veterans
- Refugees and asylum seekers

To support work developing preventative services public health produced an evidence map of the interventions we commonly use and the evidence for them.

The PNA conclusion highlighted:

- Population changes increasing care needs, complexity of needs and support needs of carers,
- Impact of poverty and deprivation on health and well-being,
- Recruitment and retention of health and social care staff an ongoing issue.

The following emerging issues; Brexit, Covid, climate change and cost of living were also highlighted to affect the population.

As well as updating the PNA with the census 2021 results, SB and team would welcome any other information which would be useful and to support the work of the NWRPB.

TO acknowledged the work completed by SB and the team, and although welcoming the focus on Children and Young People, felt the area on OP and Dementia could be strengthened further.

AJ suggested attention is given to the positive steps arising from the PNA, to counter the numerous challenges and SB noted the following positive notes arising from the PNA:

- The projected expected rise in dementia did not happen due to improvement in research, health and being more active,
- a reduction in smoking,
- improvement in life expectancy

Feedback from RPB members included:

- The huge future financial obligation on public bodies to tackle the priorities of all population groups.
- Challenges to build infrastructure and workforce to achieve outcomes
- Cost of living crisis and covid will bring significant challenges to recovery work across system.
- The Homeless have not been included in the population groups.

SB clarified the homeless were included in the first PNA, and agreed to feature this population group in more detail as homelessness continues to be a challenging issue.

- Agree the importance of the preventative work and welcome initiatives such as the RIF in which a certain percentage of funding is ring fenced for the Third Sector
- The importance of considering the whole service, the demand, patient requirements and the evidence of what works well
- Consider innovative and new ways of working, supported by strong evidence

The PNA highlights the issues to be addressed over the next 5 years, the challenge for the region is how this is achieved, finding the solutions, prioritizing local need and funding accordingly.

5 Overview of the NWRPB Annual Report (Presentation)

This item has been deferred to the September meeting – a draft copy of the NWRPB Annual Report will be circulated to members for review and comments and the final Annual Report will be presented to the September NWRPB for agreement.

Actions

- September agenda - RW

6 Accelerated Cluster Development update

The board received an update by JF on the Accelerated Cluster Development (ACD).

The programme has been developed by the Strategic Programme of Primary Care to enhance the role and function of clusters and to give Primary Care a clear role in the strategic partnership discussions and agenda, as well as support the move towards place based care and support.

The ACD programme builds on the work from the Community Services Transformation Programme, and the development of integrated health and social care localities. WG Minister for Health & Social Care has set clear expectation for the ACD Programme, the partnership and local delivery, and clear milestones for 2022-23 as a transition year into ACD arrangements.

Given the Ministerial priority to the ACD programme, partners are required to provide evidence of progress against the milestone in the form of a readiness self-assessment check sheets as of 31.5.2022. The self-assessment was completed with full input from colleagues across H&SC, and submitted to WG at the end of June, following endorsement from the LG. The endorsement of the NWRPB is required today for the final formal sign-off by the RPB.

JF noted positive progress made against each of the actions, the highlights include:

Action 3 – Confirm the geographical boundary to inform the development of the map of Pan Cluster Planning Groups (PCPG) and associated Clusters for the Health Board / Regional Partnership Board region – amber rated.

Initial discussion at LG indicated a strong preference to build on existing structure rather than create additional meetings, with the proposal to further develop and enhance the Area ISB's to function as shadow PCPG during the transition year. Following the workshops held in each area, the result of the footprint confirms 5 Pan Cluster Planning Groups (PCPG) across North Wales, 2 x East and 2 x Central at county level and 1 West at Area level. The AISB's will run concurrently and provide a safety net whilst the PCPG are establishing.

Action 8 – Set out a project plan to begin establishing the comparable arrangements for establishing Professional Collaboratives for other professions such as nursing, allied health professionals, and potentially social services - amber rated.

Whilst a detailed project plan has been developed within the broader programme implementation plan, the development for professional collaboratives represent a challenge for partners across Wales, not least due to the practitioner's capacity to become involved, but also in terms of ensuring benefits to cluster working that they seek to achieve by becoming a part of the collaborative. Therefore, implementation of the project plan will take time and partners will need to support ongoing engagement with independent primary care practitioners and others who want to formalize links, in order to fully engage and appraise with the aims of the programme and the benefits of participation.

CS informed referring to legislative and contracting issues relating to Primary Care within the ACD context, the programme refers to the broader Primary Care landscape to include social services and social care as well as GP's, dentistry, optometrists, community pharmacy etc. (health components).

TO enquired how the Public Service Boards (PSB) are linked into the ACD work.

JF clarified further work is required to the connection with the PSB's and how they are fully linked into the ACD work, taking into account the overlaps and to avoid duplication of work.

The NWRPB were in agreement to:

- note the progress made as part of the Accelerated Cluster Development programme, and
- endorse the retrospective sign-off, following sign-off at Leadership Group on the 24th June 2022, and subsequent submission to the Strategic Programme for Primary Care on 27th June.

Action

- JF to circulate workshop findings once completed

7 Revenue Investment Fund (RIF) Programme Plan

CR informed the RIF MoC agreed at the last RPB were submitted to WG following the meeting and initial feedback has been positive. WG are eager to see the next stage of work detailing the programme of schemes to support the MoC and how the funding will be allocated.

This significant piece of work has ongoing with partners for a few months and CR thanked all partners for their involvement. A copy of the programme is provided

in the pack, developed in line with the allocated funding for each MoC, agreed in the RPB February 2022.

In terms of the schemes listed, no further schemes are anticipated. However, some further work is required to finalise the financial information in relation to the match-funding and match resource.

The Programme does not list the schemes relating to MoC - Supporting families to stay together safely, and therapeutic support for care experienced Children. The schemes under this MoC will be considered by the NWRPB Children's sub-group, and will be presented to the NWRPB for endorsement at a later date.

Appreciating a huge amount of detail in the report for members to digest, agreement is not sought today. NWRPB members are requested to provide comments and feedback by 22.7.2022 so that a final version can be presented to the Leadership Group (LG) meeting 29.7.22. In the meantime, CR is happy to meet with members as a group or individually to discuss in more detail, is required.

Following the LG meeting, a final copy will be circulated to the RPB members for consideration, and final agreement at the September NWRPB.

8 ICF Quarter 4 2021-22 Report

CR presented an overview of the Q4 ICF report 2021-22, with highlights of the 7 funding programmes:

Revenue Investment Programme - Funding was fully spent with £6.4m spent directly supporting carers and £2.54m investment went to 3rd sector projects. At year end, 122 of the 125 projects had a green BRAG status with 3 having an amber status. Funding was flexed to projects which needed additional resource.

Capital Investment Programme - Capital funding for 2021/22 was £10.54m, includes an additional £1,123,245 to North Wales as a result of other regions not fully allocating their funding. Year-end spend was £6.28m (59.6%) with £4.25m programme managed into 2022/23 due to delays with some schemes. A number of schemes slipped due to issues with availability and delivery of materials and equipment as well as workforce pressures Planning issues caused a delay with 2 schemes, which are now resolved.

Integrated Autism Service (IAS) - The IAS funding in 2021/22 was £652,000 and was fully spent.

During the year 1,206 referrals were received of which 1,072 were accepted; 227 individuals had a diagnostic assessment; 299 individuals with autism received interventions and 22 support group sessions took place and were accessed by 176 individuals

Therapeutic Intervention Pilot (TIP) - £200K funding for 2021-22 was fully spent. Part of the funding was utilised to commission the development of the regional 'No Wrong Door' Strategy.

Memory Assessment Service (MAS) – (new funding stream in 2021/22)

- Funding utilised to provide additional hours and overtime in Nursing, OT and Audiology and delivered reductions in waiting times for memory clinics
- A successful regional commissioning exercise was completed in January 2022 with a number of third sector partners submitting bids to deliver parts of the pathway. Alzheimer's Society, Carers Trust, Carers Outreach and NEWCIS have been commissioned and started to deliver pre-assessment and post diagnostic support on 1st April 2022 - covering Pathway 1 and Pathway 3
- Partners are working with Carers Trust to identify locations for 6 Dementia centres across the region as part of the post diagnosis support.
- A dedicated Memory Assessment Pathway Manager is being recruited along with dementia pathway trackers.

Safe accommodation for children with complex, high end emotional and behavioural needs (SACCN) – (new funding stream in 2021/22)

Pump priming funding of £450,000 was confirmed at the end of May 2021 and was fully spent during 2021/22 by partners on a number of different approaches. Evaluation report currently being written and will be available for partners.

Winter Plan

Regional funding of £2.21m was made available as part of winter planning and supported 8 schemes across the region. It was agreed that the Local Authorities be given the full allocation to support social care. The funding was used flexibly to support people in a placement or to return home. High level outcome measures were recorded on the following to provide the impact of the funding:

1. Number of outstanding domiciliary care packages
2. Number of uncovered domiciliary care hours
3. Number of patients in acute or community hospitals awaiting discharge

The NWRPB were in agreement to note the 2021/22 year-end position of the ICF funding streams and approve the 2021/22 Q4 year-end report.

TO enquired if the figures provided for Children were for different children or those who attended more than once and CR agreed to provide a response outside of the meeting.

TO enquired if a more comprehensive report was available providing the outcomes and longer term conclusions and CR informed of the ICF national evaluation and the regional evaluation; and both reports will be presented to a future RPB meeting.

Actions

- ICF national evaluation and the regional evaluation – future agenda

9 BCUHB update

TO and CS provided the board with the BCUHB update.

YGC improvements:

Following a number of concerns raised, the Minister for Health and Social Care has extended the targeted intervention arrangement to include a focus on YGC. Consequently, BCUHB and YGC will receive additional support from WG and Improvement Cymru.

A high level improvement plan has been shared with members at the recent Quality Safety and Experience Committee, which demonstrated the focus of the work around the following 5 key themes:

- Back to basics – focusing on site documentation and management
- Leadership Empowerment and Culture - specific work on emerging from the pandemic
- Flow within the hospital, linking to all elements of the hospital, not only ED
- Vascular and theatres – Vascular Services is currently hosted out of YGC.
- Audit, outcomes and assurance – embedding activities to demonstrate improvements made are being maintained

Contribution is welcomed from everyone, and will underpin the significant improvement process at YGC.

The Health Board will monitor progress across the 5 main themes via the cabinet meeting led by cabinet members and chair, with the first meeting scheduled 11.7.22. Thereafter weekly oversight processes will be put in place with the Director of Clinical Services, Medical Director and Interim Director of Nursing having a full focus on YGC. Arrangements have also been made for enhanced executive presence on site with Improvement Cymru supporting. The

improvement work will also link closely to the transformation work and the national unscheduled care work.

BCUHB Structure

TO informed the new BCUHB operating plan next phase will commence from August, ensuring key leadership roles are in place and the senior operational management structure is completed. Work continues on the outstanding design work ensuring commissioning functions are being worked through.

Key appointments include:

- Executive Director of Nursing and Midwifery 1.8.22 – Angela Wood
- Interim Executive Director of Nursing - Gaynor Thompson will remaining with the organisation for a period supporting the nursing and quality activity.
- Acting Acute Site Director (West) – Barry Williams
- Acting Deputy Director of Primary Care – Jo Flannery

Work continues on the Clinical Services Strategy. BCU expressed being grateful to all partners who were involved in this significant piece of work undertaken with partners, with a good response to the recent questionnaire. A summary engagement report will be shared with colleagues.

1000 Beds – BCUHB welcome the engagement work on the 1000 additional care home beds. It is understood WG have initiated a 1000 bed programme to secure additional beds across Wales, also including facilitating domiciliary care beds – driven with clinical risk and handover delays.

NWRPB members highlighted:

- Flow through the hospital is very much the business of the NWRPB, the new RIF, future planning in relation to the NWRPB Area Plan. All NWRPB partners require to work together on this theme.
- The importance of ensuring consistent communication is circulated to all partners
- Respond to the workforce issue collectively to address the flow through the hospital, and have a considered approach to a short, medium and long term solution.
- Also recognising individuals who need care in the community, and focus on the whole system

10 Minutes and actions of last meeting – June 2022

The minutes of meeting 10.6.2022 were agreed as an accurate record of the meeting with all actions completed.

11 Any Other Business

Survey Results - CR informed a full analysis is currently being undertaken of the recent NWRPB survey and the results will be shared at the September NWRPB meeting.

12 The following document was included in the pack for information:

- Transformation Programme Evaluation Summary

Date of next meeting: Friday 9th September 2022