



Minutes of the North Wales Regional Partnership Board Meeting

10 June 2022

9:00 am to 12:00 pm

Via Zoom

Present:	Mary Wimbury (Chair), Alwyn Jones (attended from 10:00 am), Alison Kemp, Andres Hughes, Ann Woods, Catrin Roberts, Cllr Elen Heaton, Cllr Dilwyn Morgan, Cllr Alun Roberts, Delyth Lloyd-Williams, Estelle Hitchon, Ffion Johnstone, Fôn Roberts, Helen Corcoran, Iwan Davies, Jenny Williams, Jo Whitehead (attended until 11:30 am), Morwena Edwards, Nicola Stubbins, Ricki Owen, Sian Tomos, Teresa Owen, Trudy Ellis
Apologies:	Chris Stockport, Cllr Christine Jones, Cllr John Pritchard, Cllr Liz Roberts, Dave Hughes, Dr Lowri Brown, Meinir Williams-Jones, Neil Ayling, Sam Parry, Shan Lloyd Williams In attendance:
Observing:	Helen Stevens-Jones, BCUHB Director of Partnerships, Engagement and Communications Alan Morris, BCUHB Interim Assistant Director of Public Affairs and Partnerships

1 Welcome, introductions and apologies

The chair welcomed everyone to the meeting and apologies were noted as above.

The chair welcomed new NWRPB members; Trudy Ellis (Carer representative), Cllr Elen Heaton (Elected Members DCC), Cllr Alun Roberts (Elected Members IACC), Cllr Dilwyn Morgan (Elected Members GC) and Cllr Liz Roberts (Elected Members CCBC); and took the opportunity to thank all departing elected members following the recent local elections.

The chair also thanked BCUHB colleagues Bethan E Jones and Rob Smith for their contribution to the NWRPB and welcomed Alison Kemp

(Interim Area Director Central) and Andrea Hughes (Interim Area Director East).

2 Market Stability Report

CP provided an overview of the Market Stability Report (MSR), the requirements and purpose, key themes, expectation and next steps.

The WG requirement requests LA's and LHB to work in partnership to prepare and publish the MSR based on data for each local authority area as well as an aggregated version on an RPB footprint.

The report will inform both regional and local decision-making around commissioning care and support (especially, but not exclusively, regulated services), feeding into the strategic area plan for the RPB area and helping shape local and regional commissioning strategies.

CP noted, the MSR has been a significant undertaking by the regional team, requiring to take consideration of the demand and detail within the Population Needs Assessment (PNA), and demonstrate how those needs will be achieved.

The work has been undertaken, following RPB request, by the RCB task and finish group, which led on the PNA and MSR, due to the strong links between the work. LA, BCU and other representative colleagues have managed the collation of the local and regional data into a report to comply with the CoP.

Current MSR draft details the following key themes for the area plan to focus on:

- Social Care Workforce
- Residential Services/Care Homes [adults]
- Domiciliary Care
- Residential Services/Care Homes [children]
- Fostering and Adoption

and the RCB task & finish group will continue to ensure the key themes agreed in the MSR are being actioned.

The WG original deadline of 1.6.2022 has not been achieved due to the local election, and the requirement of the report to be presented through the political governance process of each partner. The MSR will be finally endorsed at the NWRPB November 2022 meeting having been prior endorsed by each partner. Comments received in the meantime will be taken into account. The final draft document, caveated, will be forwarded to WG end of June.

JW acknowledged the significant work undertaken by the RCB Steering Group and regional colleagues and reinforced that early intervention and prevention agenda also includes the enablement of flow throughout the system. JW also

cited the Children's Placement and Commissioning Strategy being completed currently by LA, and to ensure a link is made between these two piece of work.

The draft MSR document will be circulated out to the NWRPB members following this meeting for return of comments asap, by 22.6.2022 in readiness for the final draft document by the 27.6.2022.

The NWRPB were also informed the MSR is a live piece of work and there will be opportunities to inform and update throughout the life of the document.

Once the final document has been endorsed in November, an executive summary will be provided.

The NWRPB were in agreement to endorse the draft overview.

3 Annual Carers Grant Year End 2021-22 Report

The board received an update from FJ on the final WG Annual Carers Grant Year End 2021/22 Report.

The report details the full utilisation of the WG annual carers grant funding for 2021/22 (£213k), allocated to BCUHB to enhance the lives of carers in line with the national priorities:

1. Supporting life alongside caring
2. Identifying and recognising Carers
3. Providing information, advice and assistance

and the strategic objectives of the new national plan for carers.

The funding has been utilised in the following way:

- Supporting GP practices to develop Carer Awareness and ways of working to support carers – Primary Care Facilitators
- Support for carers in relation to the discharge planning from hospital of their cared for person/s – Secondary Care Facilitators

Case studies have been included and lessons learned as a result of the pandemic. BCUHB are also considering implementing an accreditation scheme across North Wales, having explored Hywel Dda's successful Investors in Carers model, on the requirements of Primary and Secondary Care staff and unpaid Carers.

The NWRPB were in agreement to endorse the final Annual Carers Grant Year End Report 2021-22 and noted future reporting on Carers would be through the

new RIF reporting mechanisms. The report will be submitted to WG by 30.6.2022.

4 AHW Transformation Programmes Quarter 4 2021-2022 reports

CR presented a collective overview of the quarter 4 2021-22 Transformation Programme and RIIC Hub reports:

- Together 4 Mental Health TP
- Community Services TP
- Children & Young People TP
- Learning Disability TP
- RIIC Hub

Each programme has now either concluded or transferred to the new RIF funding. The individual reports note the achievements of each programme within the last quarter, in addition to the detail provided within the TP evaluation report, recently endorsed by the NWRPB. The funding allocation for each programme is fully spent with all claims submitted to WG.

The NWRPB were in agreement to endorse the four Transformation Programmes and RIIC Hub report.

5 RIIC Hub Annual Report

The board received an overview of the Regional RIIC Hub Annual report from ME, which provides clear and detailed information on the activity undertaken within the last 12 months.

ME acknowledge the work completed by the small regional team who are instrumental to the additional extensive work ongoing in the region; the RIIC Hub having assisted colleagues with work to progress all transformation programs, completion of the PNA and significantly contributed to the MSR work. A substantial amount of work by the RIIC team is completed in the background, and partners are reminded to use the hub and promote its' existence within organisations and teams.

The NWRPB were in agreement to note the RIIC Hub Annual Report.

6 North Wales Social Value Forum (NWSVF) Progress Update Report

The board received an update from CR on the Social Value Forum Progress Update Report.

Each Social Value Forum (SVF) is expected to publish a triennial report to WG on the activities and achievements of the SVF and how it has contributed to the delivery of the duties under Section 16 of the SSWBA.

The Forum, stepped down during the pandemic, re-established late 2021, with a review of the terms of reference and new extended membership identified in relation to their knowledge, experience and interest on social value. The focus of the group has been reconsidered, and the group now focus on:

- embedding social value into the wider RIF in North Wales,
- linking into the PNA and MSR, ensuring social value is fully incorporated
- developing a consistent way of measuring the impact of SV across NW
- acting as peer support network for SV leads across NW
- external and internal funding with third sector projects

The forum's quarterly meetings have now been aligned to the Mantell Gwynedd's North Wales Social Value Network's meetings and information is cascaded to LA's and community organisation's through the forum's representatives.

TO enquired if the work, discussed previously at the NWRPB, of considering the social value work being delivered in Manchester has been progressed and whether this is a possibility for progressing this year.

NWRPB members were reminder social value is everyone's responsibility to deliver social benefits to residents and part of the CVS role it to support third sector organisations on the social return on their investment.

CR closed discussion informing the board the NWSVSG/NWRCB propose to hold a future workshop to consider how to involve social value into everyday business

The NWRPB were in agreement to endorse the Social Value Forum Progress Update Report.

Actions

- CR to update TO on the progress of the contact with Manchester.

7 Dementia Progress Report 2021-2022

The board received an update report from CR on the main activities and achievements during 2021-22 against the 4 main regional work-streams which meet the All Wales Dementia Action Plan for Wales 2018-22.

1. North Wales RPB Dementia Strategy Action Plan Implementation:

From the 33 priority areas for development identified, 12 were prioritised to take forward in 2021-22 and 6 were fully delivered with good progress on the other 6

4 Local Authorities have achieved Dementia Friendly status with plans in place for the remaining 2 authorities.

2. Highlights from the 3-part regional Memory Assessment Service (MAS) Pathway Improvement include:

Part 1 – The Alzheimer’s Society have been commissioned to deliver education and support services from 1.4.2022.

Part 3- The Alzheimer’s Society, Carers Trust, Carers Outreach and NEWCIS have been commissioned to deliver the post diagnostic support from 1.4.2022, with partners working to identify locations for 6 dementia centres across the region as part of this work.

Part 2 – the demand and capacity modelling is progressing for Memory Clinics and waiting list back log clearance plans are being developed.

- ### 3. All Wales Dementia Standards Implementation and Readiness, even though the work was paused for 6 months due to Covid, winter pressure and ongoing pressure on health and social care. Significant progress has been made on the:
- ### 4. Dementia Service provision in the medium of Welsh and in Rural areas, a joint piece of work with Powys RPB funded from the ‘National’ Dementia Funding to understand the Dementia services in rural areas and in Welsh.

During the discussion the following points were noted:

- The Mwy Na Geiriau Forum agreed at a recent meeting to take the recommendations forward and include these in each LA’s action plans for Welsh Language, Transport and Digital Inclusion. The Mwy Na Geiriau Forum would hold the overview of the actions to report back to the Dementia Project.
- A proposal for the MAS title to be amended to be more accessible, as Dementia is linked to broader cognitive functions.

CR agreed to refer this request to the Dementia Steering Group for discussion

CR also confirmed future monitoring of the Dementia work-stream will become part of the overall RIF monitoring mechanism and the reports will be presented to the NWRPB on a quarterly basis.

The NWRPB were in agreement to endorse the progress achieved in 2021-22 and the priorities for 2022-23. The NWRPB were in agreement to endorse the development of a detailed delivery plan to address service provision issues for Welsh speakers and in rural areas.

Actions

- CR to inform of the proposal for the MAS title to be amended to be more accessible to the DSG for discussion.

8 Future Funding update and sustainability planning

Regional Integration Fund (RIF) Models of Care (MoC)

CR presented the RIF report, to gain approval for all programme documentation required by WG, namely the Strategic Plan and the 7 Models of Care, required to deliver the RIF in North Wales 2022 - 27.

Following extensive discussion at the May NWRPB, a number of amendments have been incorporated into the report presented. A proposal to also identify standing working areas, which overlapped more than one work model have also been included, and a primary MoC identified and listing the cross-over i.e. Welsh Language, Commissioning, Workforce etc.

The MoCs will continue to evolve over the life time of the RIF, and there will be a further opportunity to review the document in readiness for the start of the 2nd year of funding. Further amendments may also be required over the next few months as a result of WG feedback.

CR informed work is ongoing to finalise the funding table displaying the overall programme costs, match funding projection, and this will be completed in readiness for discussion at the July NWRPB meeting.

The final RIF Strategic Plan, also discussed at the June NWRPB, is also being presented to gain approval from the NWRPB prior to forwarding all documentation (to include caveats) to WG.

JoW took the opportunity to inform RPB members of the Ministers expectation regarding aspects of the RIF, to continue to main-stream work previously funded, to consider the MoC already in place and to utilise the resources to support adequate short term capacity over the winter months, given the all Wales aspiration to increase bed capacity by 1000 by October 2022.

Comments and observations were invited, and the following were noted:

- Cllr AR enquired on what basis have the different % been allocated to the funding table.

CR confirmed the allocation of funding has been discussed and endorsed at an earlier NWRPB meeting. The agreement at that time was to top-slice to fund the national and regional schemes – Dementia, IAS, Children, LD and EH&W-B with allocation of the remainder on the same historical basis as the ICF funding.

- AH acknowledged this significant piece of work, and noted the challenge would be the workforce element – and proposed the North Wales Workforce Board (NWWB) has a fundamental part in recruiting, training and retaining a competent workforce to underpin the RIF.

CR confirmed that the workforce element is a common theme in all models of care and this work will feed into the NWWB for measures to address the concern, which applies to all areas.

LR enquired how the RIF work will be balanced and duplication avoided alongside current work undertaken by partners on recovering to a pre-pandemic position, alongside workforce limitations and increased referrals seen in the system.

CR clarified WG have provided dedicated resource to build a regional team to assist partners to deliver the RIF. In terms of linking in to the work already taking place by partners, there is an opportunity for a regional piece of work to understand the broader improvement work already happening and linking up schemes.

The NWRPB were in agreement to endorse the Strategic Plan and the 7 Models of Care, which will be submitted to Welsh Government as the agreed programmes of work for the North Wales Region to deliver the Regional Integration Fund for the period 01/04/22 – 31/03/27.

9 BCUHB Re-structure

The board received an update from Jo Whitehead on the progress of the BCUHB re-structure.

The re-structure provided BCUHB with an opportunity to develop a stronger focus on population health prevention, public health as well as service provision, GPs, dentist, pharmacists, optometrists, community hospital secondary care and working in partnership with the third sector and LA.

Following engagement and consultation with staff and partners, feedback received favoured a place based services approach. The new structure brings together:

- Primary Care, Community Services, Secondary care (Acute) and Children's services into 3 Health Communities - East, Central & West, reporting daily to the Health Community Director and professional leads within their professional areas i.e. nursing, therapies etc, also linking into the pan-services and support services
- Cancer, Women's Services, Diagnostic and Specialist Clinical Support, MH and LD will remain as pan North Wales Services
- Corporate Governance and Services Support functions will wrap around all services

BCUHB are currently supporting leadership and emerging teams through the change management process and continue to work on the governance and processes to give safe flexibilities and accountability to place based structure to work strongly on a locality footprint.

JoW confirmed BCUHB is committed to ensure the focus on partnership work will be strengthened by the changes, without a reduction in the number of leadership capability, and being confident of being able to balance responsibilities across each acute, primary, community and population health area.

NS noted from an operational and strategic perspective, the benefits of having continuity within area structures in relation to the organisational knowledge and information being crucial, i.e. earlier RIF discussion, and understanding the work progressed regionally in recent years. NS also noted concern to broader capacity issues in the long run, with LA also seeing issues of recruitment and retention, in H&SC as well as across broader LA corporate services, and the concern to the speed at which the crucial posts will be recruited on a permanent basis.

JoW confirmed some posts have already been recruited and existing reablement schemes will continue. The re-structure will maintain the number of staff, only giving primacy of the importance to a place based approach, and will simplify processes and management across the organization.

ME noted 2 points:

- While understanding the decision to retain some services as a pan North Wales service, would prefer to see MH and LD move to local arrangements i.e. MH being an integral part of clusters, community work and LA.

JoW confirmed retaining consistency is vitally important to MH and LD services during the ongoing changes to the re-structure, and the proposal is to strive through the integrated Health Communities to work to embed NW wide services into the integrated communities across East, Central and West, when clinically appropriate to do so.

- Would like to see BCU developing internal talent and leadership on a local level, especially in relation to the Welsh speakers, to take up leadership roles in the future.

JoW agreed, with BCU planning to support the immense talent already seen across North Wales.

BCUHB update

- Covid patients continue to be treated in ITU but the illness is not as severe, with patients being able to be supported in a way which does not have an impact on BCU system as earlier on in the pandemic
- Hospital and health settings are now able to accept visitors across all sites and relaxing of social distancing within treatment areas, outpatients and diagnostics.
- Guidance is awaited from the JCIV on the future vaccination programme and the future merging flu and covid vaccination
- Elective surgery in outpatients and diagnostic tests will resume, aiming towards 100% capacity to tackle the waiting lists, with additional services commissioning from external sources.

All work is progressing, whilst also acknowledging, at any time, there may possibly be a need to change as speed, to a response mode.

10 Review of the NWRPB

Following discussion at the March NWRPB meeting, it is proposed that a survey is circulated following today's meeting to gauge members' views in relation to:

- Reviewing the Terms of Reference – do they reflect the purpose of the RPB
- Priority setting for the RPB
- Forward work planning for RBP
- Any other items requested by RBP

CR informed the views of NWRPB members would be welcome to improve the mechanism of the NWRPB over the next couple of months

The chair proposed a face to face strategy planning meeting is arranged in July to discuss the survey results and potential actions.

ID proposed the questionnaire is also circulated to recently departed elected members for their perspective of the board during their time as members.

MW informed that the vice-chair seat is also empty, and this will be on the agenda for discussion in July.

ME reminded of the Audit Wales Office report relating to commissioning work; one of the recommendations stated the RPB did not have sufficient links to scrutiny and sufficient accountability for decisions. This may be a chance to reflect on missed opportunities and for everyone to input into the ToR.

The NWRPB were in agreement to note the report and discussion on the results of the survey will be on the July agenda.

Actions

- Questionnaire to be circulated - RW

11 Membership of Engagement and Voice T&F Group - service user, carer and third sector nominations

The chair informed of a request from WG for NWRPB service user, carer and third sector nominations on the Engagement and Voice Task & Finish Group, as part of the Rebalancing Care and Support Programme. The purpose of this group will be to develop and oversee delivery of a programme of work to strengthen citizen engagement and voice mechanisms within RPBs, strengthen engagement with the third sector and community groups, and (where appropriate) care and support providers.

RO agreed to be a representative on behalf of the NWRPB. Additional nominations to contact RW.

Actions

- Advise RW of additional nominations

12 Minutes and actions of last meeting – May 2022

The minutes 13.5.2022 were agreed as an accurate record of the meeting with all actions completed.

13 Any other business – nothing to report

14 The following were included in the pack for information:

- PAPAC - Letter to North Wales Regional Partnership Board on Care Home Commissioning in Wales

- The Impact of Employment Against Caring Responsibilities - Survey Results Summary
- RIF overview of process – 1st transitional year
- RIF Relationship Manager letter – North Wales

Date of next meeting: Friday 10th June 2022, 9:00 – 12:00 noon