



Minutes of the North Wales Regional Partnership Board Meeting

11 March 2022

9:00 am to 12:00 pm

Via Zoom

Present:	Mary Wimbury (Chair), Alwyn Jones, Ann Woods, Catrin Roberts, Cllr Christine Jones (attended until 11:00 am), Cllr Bobby Feeley, Cllr Dafydd Meurig, Cllr John Pritchard, Delyth Lloyd-Williams (joined at 10:20 am), David Hughes, Dr Lowri Brown, Estelle Hitchon, Fôn Roberts, Helen Corcoran, Iwan Davies (attended until 10:00 am), Lucy Reid, Meinir Williams-Jones, Morwena Edwards, Neil Ayling (stepped out from 10:30 – 11:00 am), Nicola Stubbins (attended until 10:30 am), Ricki Owen, Rob Smith (attended from 10 am), Sam Parry (attended until 10:30 am), Shan Lloyd Williams, Sian Tomos, Teresa Owen, Alison Kemp (in attendance for Bethan E Jones)
Apologies:	Bethan E Jones, Chris Stockport, Cllr Cheryl Carlisle, Cllr Llinos Medi Huws, Ffion Johnstone, Jenny Williams, Jo Whitehead
In attendance:	Catrin Perry, Workforce and Commissioning Manager, Regional Collaboration Team (for agenda item 2) Philip Provenzano, Assistant Director IPC (for agenda item 4) Kathryn Holding, Senior Consultant IPC (for agenda item 4) Edward Hughes, Chief Executive, Clwyd Alyn (for agenda item 5)

1 Welcome, introductions and apologies

The Chair welcomed attendees to the meeting and apologies were noted as above.

The chair welcomed new member David Hughes representing NWFRS and gave thanks to Paul Scott, the outgoing NWFRS representative.

2 Regional Population Needs Assessment (PNA)

The board received an update report on the progress of the work on the Regional PNA, with regard to Section 14 of the Social Services and Wellbeing (Wales) Act, which notes regional partners are required to produce Population Assessments providing an assessment of need for care and support and the support needs of carers in their area.

Following discussion at the January meeting, and subsequent feedback received, a revised PNA report was circulated and progressed through each partner's governance arrangements. The additional feedback received following further scrutiny as a result of the governance process has also been incorporated into the report.

An action was taken from the RPB meeting in January 2022 for a summary version of the PNA be made available, and the English version of the summary has been included in today's meeting pack. The Welsh version is currently being translated.

Even though the PNA is a statutory requirement, the main purpose for undertaking the work is to provide an evidence base to support organisations and services across the region for strategic planning cycles underpinning the integration of services and support partnership arrangements.

CR informed the requirement to produce an accessible, regional report in a short timescale has limited the content. The work, carried out during a very challenging time due to the pressures of the pandemic, has involved a significant effort by officers to ensure that a meaningful document has been produced.

The final PNA document is a live document and will be continually updated. An on-going process will be developed to improve and update the PNA so that it remains meaningful. The PNA will also be used to draft the work of the Market Stability Report (MSR) and will also be used to evidence integration work across the region.

It is requested the NWRPB confirm their approval of the final NW PNA 2022. The report requires to be produced and published by the 1st April 2022.

NWRPB members informed the PNA has been positively received as a result of the governance process, and were in agreement to endorse the Regional PNA.

3 NWRPB Children's sub-group

The board, established in January 2022 will meet monthly and the March meeting will be utilised to discuss the Children's sub-group priorities. A written report will be provided on the priorities for NWRPB agreement in April.

A formal virtual launch has been arranged 15.3.2022. Significant work has been undertaken to create this interactive launch and NWRPB members have been invited.

AW enquired to the representation and if third sector colleagues were represented on the children's sub-group.

FR informed in order for the sub-group to remain a smaller group and due to the significant number of membership requests from external colleagues, a decision was taken to establish a wider Stakeholder Reference Group, to provide advice on specific service proposals, to encourage positive local engagement and to ensure Stakeholder views are understood and properly considered during the process. The Stakeholder Engagement Group will be key in shaping and influencing the operational work from the CYP sub-group.

4 Transformation Fund Programme Evaluation

Philip Provenzano and Kathryn Holding from the Institute of Public Care (IPC) attended to present the high level findings, next steps and key recommendations from the first draft of the evaluation report.

The Transformation Fund Programme Evaluation draft report has been informed by the Theory of Change, the Evaluation Framework of previous reports, consultation with programme leads, project staff, key stakeholders and partner agency representatives, and incorporated information from the Results Based Accountability (RBA) score cards and case studies.

The evaluation follows the guidance developed by WG on the Transformation Fund regional evaluation requirements that has been provided to each RPB. A standard template has been provided including a series of revised research questions to make the evaluation process relevant in light of the Covid-19 pandemic outbreak and to capture its impact on Transformation Fund projects.

The Final Evaluation Report demonstrates a regional perspective and provides a comprehensive and conclusive account of what the Transformation Fund has accomplished for the region as a whole. The Regional Partnership Boards are required to submit a single, overarching report of all 4 Transformation Programme

Service Groups over the last 3 years. All four programs had a commonality of aims:

- To provide early intervention and preventative care.
- To improve peoples' experience of services, by improving integration, reducing the barriers between existing services and providing seamless care.
- To improve service user outcomes.
- To prevent crisis.

PP commended the significant amount of work completed in North Wales over the last 3 years, with distinct highlights acknowledged for each of the programmes. The Learning Disability Transformation Programme (TP), Together 4 Mental Health TP and Children and Young People TP noted clear aims, objectives and operational ownership from the start with notable benefits having been realised.

The Community Services TP, a complex and ambitious programme to transform community well-being and healthcare in North Wales, delivered across 5 work-streams had limited impact. Whilst the programme has achieved some notable success in digital transformation, community catalysts, processes and documentation, the programme as a whole has not fully achieved its aims.

AK noted disappointment to learn of this feedback and enquired to the detail of the evidence for future learning i.e. management engagement and data monitoring.

The draft report notes the key themes in relation to the critical success factors, key themes to the barriers and notes 8 recommendations for action.

Following discussion at today's board meeting, RPB members have the opportunity to provide final comments on the draft report to IPC by the 25.3.2022. The final collated document will be completed by 1.4.2022, approved by the NWRPB 8.4.2022 and submitted to WG 30.4.2022.

NS acknowledged the work completed by IPC on the evaluation and confirmed support to the noted recommendations.

NA queried whether an easy-read version would be made available, and KH agreed to discuss this with IPC colleagues.

The draft report was noted and it was agreed the full report would be circulated again to NWRPB members with deadline date for feedback. The final report will be presented to the April NWRPB

Actions

- Draft Transformation Fund Programme Evaluation report to be circulated to RPB members and final comments to be provided by 25.3.2022 - All
- Final Transformation Fund Programme Evaluation report - Agenda April – RW

5 'Housing and Health: RSL's offer for Innovative, Integrated Care Solutions'

SLW provided the background to the proposal - One of the areas of discussions within RPB over past few months has been the timely medically fit for discharge of patients from hospital and the avoidance of hospital admission in the first place. The Consortia of Housing Associations have jointly discussed their

contribution to a more sustainable solution to the challenges faced by the LAs and BCU.

Edward Hughes, CEO Clwyd Alyn explained the Consortia of Housing Associations, in partnership with the third sectors and voluntary sector propose an integrated offer to support health and social care, to work with partners to address the causes and impacts of poverty, and to help people get back into work, combatting social isolation or support or providing access to nutritious food.

The Housing sector, as an organisation are experts at delivering services within the community and offer support around intermediate care, care navigation, care co-ordination and services in the home to support primary care e.g. the intermediate care pilot in Penrhos Pwllheli, a step down partnership between LA, BCU and HA's, providing an improved value for money, with similar 18 care schemes in operation in communities across NW.

Housing Association's work is embedded in supporting communities and a whole host of ongoing work across the region could be embedded in BCU pathways. i.e. delayed discharges due to lack of support once at home, building services and packages that are consistent across the whole of North Wales will provide real opportunity and cost effective solutions to ease BCU pressure. The Consortia of Housing Associations would welcome the opportunity to further develop the discussion.

NWRPB BCU colleagues welcome the proposal with real opportunities to collaborative working across a number of pathways.

A proposal was put forward for a further discussion with the PSB's, and openings within the corporate health standard regarding volunteering work, green health sector, healthy ageing, healthy start to life, speech and language therapy and opportunities to work with experts in the community and vulnerable groups

RS informed of a recent meeting of the Heads of NW Housing Associations and BCUHB CEO, and instruction is awaited on the next steps of this discussion.

AK confirmed although a whole range of measures have been put in place to assist with primary care i.e. care navigators, talking points within GP practices, the support to potentially ease BCU pressure is welcome, with massive opportunities on exploring the impact and putting this exiting offer into practice.

EH thanked for the comments and support. The consortia of HA, together with the third sector and voluntary organisations has a lot of offer and will looks forward to the next steps to move the agenda forward as a regional board, on this fantastic opportunity to make a real difference.

6 Q3 Integrated Care Fund (ICF) 2021-22 report

NA, ICF lead officer acknowledged the significant work completed by all partner agencies on the ICF work-stream. Highlights include:

Revenue - Spend at the end of Q3 is £13.2M (65% of the annual allocation). Underspend has been identified for a number of schemes, and slippage plans have been agreed. The year-end forecast is a fully spent programme by end of quarter 4. Out of the 125 project, 97 projects are highlighted a green BRAG status, 7 a red status, and 21 an amber status. The red and amber status projects are predominantly due to recruitment difficulties, staffing and Covid challenges.

In the first 9 months of the year £3,9M has been spent directly supporting carers and £1.6M investment went to third sector projects.

Capital - There are 18 main capital schemes and 18 discretionary capital schemes, with spend at Q3 of £1.8M (17.2 %). The underspend is due to project delays resulting from Covid impact and the bulk of the programme management being for the 2 sub-regional children's assessment centre totalling £4.4m.

Additional Capital Funding – in mid-November partners had the opportunity to submit bids for additional Capital Funding – 10 schemes were approved by WG with a value of £1.12m.

Funding for Larger Social Housing – in mid-December all partners had the opportunity to submit bids for larger social housing properties – 6 schemes have been approved by WG with a value of £710K.

Integrated Autism Service (IAS) – spend at Q3 is £584,638 (89%), with partners currently developing their implementation plans for the Code of Practice. These will be pulled together in a regional plan and submitted as required to Welsh Government.

Memory Assessment Service (MAS) – recurrent funding of £678K. Following a successful commissioning exercise 4 third sector partners have been identified to deliver Parts 1 and 3 of the pathway.

The NWRPB were in agreement to note the position and agree the Q3 2021/22 ICF funding streams report.

7 Future Funding update and sustainability planning

CR provided members with an update on the future funding and sustainability planning. At the NWRPB in February the key principles around the infrastructure fund was agreed and how the funding would be allocated.

CR informed regional colleagues have recently been working with local teams around developing proposals against each model of care for WG. This is a significant piece of work, and regional teams are to be congratulated on the progress which has been made over the last few weeks on the assessments of all projects to continue. Two draft models of care have already been prepared and will be shared with WG today. The feedback from WG on these two models will be provided to local teams for consideration on the remaining proposals.

Work is on-track for the 6 draft models of care proposals and the draft report will be presented to the NWRPB in April for members' consideration, comments and agreement prior to formal submission to WG.

Once the assessment of the existing programmes under ICF and the transformation has been completed, the region will be able to discuss and agree how the remaining funding will be utilised.

The two Capital funding proposals and governance arrangements will also be presented at the April RPB.

During discussion the following points were raised:

The RIF has provided an opportunity for the region to work differently, to structure the work of the models of care on future requirements as a result of the impact of the pandemic. Consideration should be given to a RPB's full discussion to ensure everyone are in agreement to the priorities within the models of care, and linking all work to the PNA to understand future requirements, regionally and locally.

CR confirmed, although the PNA has not yet been formally adopted, local teams have an understanding and are fully aware of the main requirements of the PNA and how this fits into existing programme which will be continuing. The PNA will link and shape all new programmes.

CR informed the 2 draft models of care already prepared are being forwarded to WG to gauge the level of detail required. These reports are work in progress, not final documents, and discussion around priorities and linking into the programme of work and the PNA will take place in the April RPB.

The RIF draft programme will be submitted to WG in early April. WG have allowed for flexibility over the first 12 months, and providing the RPB an opportunity to re-visit proposals. CR confirmed all proposals will be fully discussed at the NWRPB prior to submission to WG.

8 BCUHB update

Covid update – challenges remain with the recent increase seen in community numbers. The situation is being closely monitored. It is positive to note numbers

are not presenting in ITU, signifying the overwhelming success of the North Wales vaccination programme. Work is ongoing and progressing on spring/autumn booster vaccination planning.

Quality Work - Various reports have been presented to the Safety and Experience Committee, in line with BCUHB commitment to openness and transparency:

- A Vascular Quality Panel has been established, arising from the invited review commissioned from the Royal College of Surgeons (RCS) in relation to vascular services and will be reporting regularly on findings. A partnership has been established with Liverpool University Hospital Trust, who will support the vascular service through some changes in the local clinical leadership of the service.
- Work has started on MH improvement plans, bringing together recommendations from the external review. This work will be considered from a different perspective and will consider the wider system and pathways to drive improvement across mental health services.

Cllr BF enquired regarding the BCUHB re-structure and the impact on the NWRPB, particularly in terms of the community and LA partnership.

TO confirmed of changes taking place within BCUHB structure to the operating model 'Stronger Together' to improve the way of working internally and with external partners. It would not be appropriate for TO comment further at this stage and proposed that a briefing is provided to a future NWRPB.

9 Review of NWRPB

CR informed the NWRPB of a proposed review of the NWRPB. The impact of the pandemic on the NWRPB has been discussed in a number of forums, and views of all members in relation to what is working well, suggested improvements to support future changes is welcome.

The first step will be to gather the views of RPB members via an electronic survey by the end of March. NWRPB members are also welcome to contact CR to discuss virtually as this is the preferred method. Consideration from RPB members will be sought on the following 4 areas:

- Governance
- Administration
- Communication and Engagement
- Raising Awareness

Suggestions also welcome on other areas for improvement.

The NWRPB were in agreement to note the report. A further report will be presented to the April RPB on the results of the survey and the initial proposals to improve the mechanism of the NWRPB over the next couple of months.

Actions

- Results of the survey reports – April agenda – RW

10 Minutes and actions of last meeting – February 2022

The minutes were agreed as accurate record of the meeting.

11 Any other business

ID informed the Strategic Co-ordination Group (SCG) has now been stood down. A decision was taken by the SCG not to stand up the Recovery Co-ordination Group (RCG) as the recovery themes are already being discussed by existing arrangements or by partner core business arrangements.

Date of next meeting: Friday 8th April 2022, 9:00 – 12:00 pm